



**MISSOURI HIGHWAYS AND TRANSPORTATION
COMMISSION**

Official Minutes

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October 5, 2011

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**MINUTES OF THE REGULARLY SCHEDULED HIGHWAYS AND
TRANSPORTATION COMMISSION MEETING IN SPRINGFIELD,
MISSOURI, WEDNESDAY, OCTOBER 5, 2011**

A regularly scheduled meeting of the Missouri Highways and Transportation Commission was held on Wednesday, October 5, 2011, at City Utilities, 301 South Central, Springfield, Missouri. Grace M. Nichols, Chair, called the meeting to order at 10:45 a.m. The following Commissioners were present: Grace M. Nichols, Rudolph E. Farber, Lloyd J. Carmichael, Stephen R. Miller, and Kenneth H. Suelthaus.

Commissioner Joseph J. Hunt was appointed by the Governor on June 29, 2011, and was duly sworn on July 25, 2011, the appointment was rescinded on September 6, 2011. Joseph J. Hunt was absent from the meeting. The meeting was called pursuant to Section 226.120 of the 2000 Revised Statutes of Missouri, as amended. The Secretary verified that notice of the meeting was posted in keeping with Section 610.020 of the 2000 Revised Statutes of Missouri, as amended.

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Kevin Keith, Director of the Missouri Department of Transportation; Rich Tiemeyer, Chief Counsel for the Commission; and Pamela J. Harlan, Secretary to the Commission were present on Wednesday, October 5, 2011.

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*“Department” or “MoDOT” herein refers to Missouri Department of Transportation.
“Commission” or “MHTC” herein refers to Missouri Highways and Transportation Commission.*

-- CLOSED MEETING --

VOTE TO CLOSE MEETING

The agenda of the closed meeting was posted in keeping with Sections 610.020 and 610.022, RSMo, including the following statutory citations allowing the meeting to be closed:

1. Section 610.021(1) – Legal actions and attorney-client privileged communications.
2. Section 610.021(3), (13) – Personnel administration regarding particular employees.
3. Section 610.021(11), (12) – Competitive bidding specs, sealed bids, or negotiated contracts.

Upon motion duly made and seconded to convene in closed session, the Chair called for a voice vote of the members. The vote was as follows:

Commissioner Nichols, Aye
Commissioner Farber, Aye
Commissioner Carmichael, Aye
Commissioner Miller, Aye
Commissioner Suelthaus, Aye

The Commission met in closed session from 8:00 a.m. until 10:30 a.m.

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-- OPEN MEETING --

APPROVAL OF MINUTES

Upon motion by Commissioner Farber, seconded by Commissioner Miller, the Commission unanimously approved minutes of the Regular Meeting held September 14, 2011. The Chair and Secretary to the Commission were authorized and directed to sign and certify said minutes and to file same in the office of the Secretary.

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CONSENT AGENDA

Consent Agenda Process

In order to make the most efficient use of Commission meeting time and to ensure Commission members are well informed on issues requiring their action, staff prepares and submits to the Commission members, in advance of their meeting, internal memoranda consisting of advice, opinions, and recommendations related to the items on the Commission meeting agenda. Those items considered by staff to be of a routine or non-controversial nature are placed on a consent agenda. During the meeting, items can be removed from the consent agenda at the request of any one Commission member. The items that are not removed from the consent agenda are approved with a single motion and unanimous vote by a quorum of the members.

Minutes reflecting approval of items on the consent agenda are singly reported herein and intermingled with minutes reflecting action on related subjects that were openly discussed. Reference to “consent agenda” is made in each minute approved via the process described in the paragraph above. Minutes reflecting action on items removed from the consent agenda and openly discussed reflect the open discussion and vote thereon.

Consideration of October 5, 2011, Consent Agenda

No items were removed from the consent agenda. Upon motion by Commissioner Suelthaus, seconded by Commissioner Miller, the consent agenda items were unanimously approved by a quorum of Commission members present.

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COMMISSION COMMITTEES AND COMMISSION RELATED BOARDS

The Commission has two committees: Audit and Legislative. In addition, it elects Commission representatives to two boards: Missouri Transportation Finance Corporation Board of Directors and MoDOT and Patrol Employees' Retirement System Board of Trustees. The following committee reports were made during the October 5, 2011, meeting.

Audit Committee – Commissioner Suelthaus reported the external auditing firm, BKD, is in the process of completing the annual audit and have made good progress on their review of MoDOT's financial statements.

Legislative Committee – Commissioner Carmichael stated there was no report as special session continues, everyone is waiting to see what action the legislature will take.

Missouri Transportation Finance Corporation – Commissioner Nichols reported the Board met on October 4, 2011 with its external auditors, Williams Keepers, LLC, who presented their review of the Comprehensive Annual Financial Report (CAFR) for Fiscal Year 2011. The MTFC's CAFR received an unqualified opinion with no audit findings. This is the fifteenth consecutive opinion. The board also approved five loans totaling \$14,726,830. The next MTFC meeting is scheduled for January 31, 2012.

MoDOT and Patrol Employees' Retirement System – Commissioner Suelthaus reported the Board met on September 29, 2011 and heard an actuarial report from Ken Alberts, Gabriel, Roeder, Smith & Company, who reviewed the performance of the fund and the long term requirements for funding the system. It was reported that an average of 48% of an employee's salary will be contributed by MoDOT to fund the retirement system. About 37% of those funds will be applied to the unfunded liability. The Board discussed the Chief Investment Officer's contract. Commissioner Suelthaus reported MPERS investment portfolio grew 21% from July 1, 2010 to June 30, 2011, although some of that growth has been lost recently due to the downturn of the market. Sue Cox, was the MoDOT active employee representative on the MPERS Board, Ms. Cox recently retired and therefore an election for the vacant board position will occur in March 2012. Ms. Cox was serving on the board as Vice Chair, her retirement created a vacancy for this position; Major Bret Johnson of the Missouri State Highway Patrol was elected as the new Vice-Chairman of the Board.

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DIRECTOR'S REPORT

During the October 5, 2011, Commission meeting Director, Kevin Keith, provided the following report:

Federal Reauthorization. Director Keith explained that Congress recently passed, and the President signed, a six month extension of SAFETEA-LU at the current funding levels. The United States House of Representatives has empowered the Transportation and Infrastructure Committee Chair, Congressman John L. Mica to find funding to try and keep transportation at its current funding level, this is significant because there was considerable debate recently about reducing funding for the transportation.

Joint Committee on Transportation Oversight. Director Keith will present the department's annual accountability report to Missouri's Joint Committee on Transportation Oversight on November 16, 2011 at the State Capitol. This report is required by law, and will provide to the legislature MoDOT's financial statements, information on state and federal funding, status of current and future projects, recommendations for statutory changes, and several other reporting requirements.

Cabinet member visit to Missouri. Director Keith reported the Secretary of Transportation, Ray LaHood will be in Kansas City on October 7, 2011. Director Keith and Commissioner Miller will join Secretary LaHood and Senator Claire McCaskill in a round table discussion about transportation with members of the Kansas City community.

Commissioner Nichols inquired if the extension of SAFETEA-LU also included an extension for the federal fuel tax. Director Keith confirmed the one action by Congress extended both SAFETEA-LU and the federal fuel tax.

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PRESENTATION BY THE SPRINGFIELD AREA CHAMBER OF COMMERCE

Jim Anderson, CCE, President of the Springfield Chamber of Commerce, and former Missouri Highways and Transportation Commissioner, welcomed the Commission to the community and noted although there have been changes in leadership for the transportation partners in the region, the cooperative spirit of collaboration remains. He recognized Becky Baltz for serving in her new role as MoDOT's Southwest District Engineer, Kirk Juranas will soon be retiring from MoDOT to join the City of Springfield as Assistant Director of Public Works, and Phil Broyles, a MoDOT retiree, as the new Director of Public Works for the City of Springfield. Mr. Anderson reported the Ozarks Transportation Organization also has a new Executive Director, Sara Edwards.

Mr. Anderson highlighted many successes in the Springfield region including being the fastest growing area of the state in two areas - population and jobs. This region has thirteen percent of the state's growth while only comprising seven percent of the population. Springfield is the third largest metropolitan city in Missouri with nearly half a million residents. The city is also the center of an economic area with over one million people. Great news of job growth continues for the region as well with Expedia establishing a facility in the former terminal of the Springfield Branson National Airport and employing 850 people. John Deere REMAN recently announced an expansion will be built soon for a 300,000 square foot distribution center. Performance Food Service recently expanded its distribution center by 35,000 square feet and selected Springfield because of the outstanding transportation infrastructure. In 2011 the Springfield region added over 2000 new jobs and about \$66 million in new capital investment.

Mr. Anderson highlighted how the City of Springfield and MoDOT have been able to achieve more together. He noted with the passage of a 1/8 cent sales tax for transportation in 1996, which was

renewed in 200, 2004, and 2008, the city has been able to leverage \$43 million in local dollars with \$185 million in MoDOT funding for improvements to the state road system. Mr. Anderson shared a map that illustrated the geographical balance of many cost share projects that improved capacity and safety on existing infrastructure. Mr. Anderson explained that the focus for the future of the region will be on corridors and connectivity for the region. He thanked the Commission and the department for the cost share projects that have reached a successful conclusion and for the additional cost share projects that have been approved. The regional focus will address development and infrastructure needs while working in partnership to leverage local resources with state resources to accelerate high priority projects.

Mr. Anderson recognized the difficult times the department is going through currently, and applauded leadership for the tough decisions that have been made to implement the Bolder Five Year Direction. He assured the Commission and MoDOT the Springfield region will be partners in good and bad times. Mr. Anderson encouraged the Commission and the department to continue to use the transportation planning process that considers local decision making from the regional planning groups. And finally he shared his pride in the point of presence signs that are posted around the state when a project is completed stating in a bright golden yellow strip that states “completed as promised”. He then showed a sign that the region developed that summarized the progress that has been through the collaborative effort of the region, a bright golden yellow strip that states “partnership as promised”.

Commissioner Nichols thanked Mr. Anderson for his presentation and for the wonderful welcome from the Springfield region.

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PRESENTATION BY THE CITY OF SPRINGFIELD

Phil Broyles, Springfield Public Works Director, confirmed the city is celebrating the retirement of Kirk Juranas from MoDOT for a different reason, because he will be coming to work for the city on November 1, 2011. While working at MoDOT, Kirk Juranas was instrumental in many partnerships between MoDOT and the various counties and municipalities in the southwest region. As he joins the city Mr. Juranas will continue in that role for the City of Springfield.

Mr. Broyles stated the City of Springfield, Greene County, Ozarks Transportation Organization, the Springfield Regional Chamber of Commerce, and MoDOT have had a long partnership that bears fruit on a regular basis. The partners' first question often is, how can we help MoDOT provide transportation solutions to our citizens? Today, there have been many examples of projects shared with the Commission that were accomplished together through this partnership, many were award winning projects.

Occasionally, a project stands out that is recognized locally, regionally, and nationally as innovative, trend setting and just a really good idea. One of those projects was the nation's first diverging diamond interchange (DDI) constructed at I-44 on Route 13/Kansas Expressway in Springfield. This project won awards from the Institute of Transportation Engineers and the Federal Highway Administration. It won the Missouri Governor's Award for quality and productivity. The Francis B. Francois Award for innovation, and America's Transportation Award for innovative management. In addition, it has been a subject of national recognition in publications and media outlets such as USA Today, National Public Radio, Time Magazine, and was listed in Popular Science magazine as one of the best innovations for 2009.

In September 2011, the project won another award from the American Public Works Association (APWA) as the best transportation project in North America for projects under \$5 million. APWA

represents some 29,000 members from all fifty states and nine provinces in Canada. APWA is to the municipalities and counties of all sizes in the United States and the towns and provinces in Canada, what the American Association of Highway and Transportation Officials (AASHTO) is to federal and state departments of transportation. As a Missouri chapter delegate of APWA to the national organization, Mr. Broyles was honored to present this award to the Southwest District and the Southwest District Engineer, Becky Baltz. Ms. Baltz accepted the award on behalf of former District Engineer, Kirk Juranas and all of the MoDOT staff who worked on this project and made it so successful. Commissioner Nichols thanked Mr. Broyles for his presentation of this award to the department recognizing their efforts to be innovative yet practical when improving Missouri's transportation system.

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PRESENTATION BY THE JOPLIN SCHOOL DISTRICT

Jason Cravens, Director of Instructional Services, expressed appreciation on behalf of the Joplin School District for MoDOT's collaboration, cooperation, and professionalism in helping the school district following the tragic tornado on May 22, 2011. Although Mr. Cravens said he was a little intimidated being in a room full of engineers who he felt were at the top of the food chain on an intellectual level, he recognized Becky Baltz, Dan Salisbury, and Scott Bachman for working with Superintendent, Dr. C.J. Huff, and Assistant Superintendent, Dr. Angie Besendorfer to transition the school district offices out of the school buildings and into MoDOT's office building in Joplin. These staff were instrumental in the seamless transition during this tumultuous time. Mr. Cravens also recognized Mark Brown and Greg Storm for their courteous and professional technical support they provided to the school district staff in order to ensure the school's computer and phone systems were operating in MoDOT's building. Mr. Cravens thanked Dan Salisbury who provided a warm and thorough tour of MoDOT's facility for the Joplin School District on a Saturday morning.

Commissioner Nichols added to Mr. Cravens comments and stated how proud the Commission is of all of the employees in the Joplin area who found out only a couple of weeks before hand that they had to vacate the buildings and move everything. Commissioner Nichols congratulated Becky Baltz and her staff for making the move so rapidly and doing it so well. Becky Baltz responded that staff did a great job, it was a big feat, but it was amazing how quickly and how well the move went and everybody in the Joplin area was housed in MoDOT buildings around the area.

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STATE OF THE DISTRICT, SOUTHWEST REGION

On behalf of the Director, Becky Baltz, Southwest District Engineer, presented the State of the District for the southwest region. Ms. Baltz described the region including the twenty-one counties that make up the district, the 6,533 miles of road the district maintains for a population of over 926,000.

Ms. Baltz described how Springfield set the trend for establishing partnerships with MoDOT and many cities and counties have since followed this trend and partnered with MoDOT to make great improvements to Missouri's transportation system. One successful partnership was highlighted with the recent construction of the new Transportation Management Center in Springfield. An award winning project completed in partnership with the City of Springfield that was recognized by the Institute of Transportation Engineers for transportation achievement for facilities. This new facility will enable the region to coordinate traffic. Ms. Baltz also introduced to employees of MoDOT, Joe Rickman and Adam Humphrey who were instrumental in the construction of the project and in the operations of the facility today. Ms. Baltz also recognized two former district engineers, Dale Ricks and Kirk Juranas, who started and carried through the project that the district will continue operating into the future.

The Southwest District has been working to improve bridges in the region. Ms. Baltz highlighted three major bridges that are currently under construction and will be completed before the

end of the year. These bridges include: rehabilitating the bridge deck over the rail yard in Springfield on Route 13/Kansas Expressway, rehabilitating the bridge deck over Lake Taneycomo in Branson, and a new bridge over Stockton Lake on Highway Y. In addition, there are 135 bridges in the Southwest District that are part of the Safe and Sound Bridge Program. Mr. Jim Comley was introduced as the regional Safe and Sound Bridge Program coordinator who was instrumental in completion of the rehabilitation or replacement of 77 bridges, getting 37 more bridges under construction, and guiding 21 more bridges through the design phase for completion next year.

Ms. Baltz recognized Wes Hopkins from the Marshfield maintenance facility for his efforts in taking care of the system in the Southwest District. Ms. Baltz explained that Mr. Hopkins and 400 other employees have completed 353 miles of chip seals this year in addition to many miles of pavement repairs. The district completed 512 miles of resurfacing by contract. Working together to maintain the roads has resulted in ninety-three percent of the district's major roads being in good condition and seventy-five percent of the minor roads in good condition.

The district is working to upgrade US 71 to Interstate 49. Ms. Baltz introduced Shawn Matlock, project manager, and Craig Splitzer, one of the designers who are representing the team of people who are working on upgrading US 71. There are five interchanges and two underpasses under construction and will be completed by the end of the year. Next year, two more interchanges, two more overpasses, and outer roads will be constructed. The district is working in partnership with the Federal Highway Administration to get the necessary approvals to designate the upgraded roadway as I-49.

Ms. Baltz shared how the district worked together to help one another following the May 22, 2011 tornado. She introduced many employees of MoDOT who were instrumental in responding to the disaster and helping the community of Joplin and the MoDOT family: Tim Houdyshell and Matt Berry from the Joplin maintenance building, Gary Clinton in the Risk Management division at Joplin, Marilyn

Gabriel from the Neosho project office, and Craig Switzer an employee who lost his home in the tornado. It was a terrible disaster but an amazing process that followed. MoDOT had the roads cleared within 24 hours. The biggest challenge in getting the roads opened was getting the over turned semi-trucks off of I-44. Although the City of Joplin was in charge of the rescue and recovery efforts, MoDOT provided assistance in many ways including spray painting street names on curbs because all of the signs and landmarks were gone making it difficult to navigate through the destruction. MoDOT helped the city put together a signing plan to install the stop and yield signs as quickly as possible to relieve law enforcement that was directing traffic. MoDOT installed and repaired all traffic signals through the city regardless if it was on a state route or city street. MoDOT helped the residents complete permit applications for right of entry on their property so they may have the debris cleared from their property. MoDOT had a different role in the recovery process by helping the school district move into the MoDOT office building in Joplin. Dan Salisbury was instrumental in getting the employees in Joplin moved out of the district office and into other parts of the complex and other parts of the district.

Ms. Baltz introduced Gary McLarry, District Safety and Health Manager, who was instrumental in leading the former District 8 to achieve thirty months without any lost time accidents. That equates to over 2.5 million hours of work without a lost work day. Some of the initiatives implemented that helped accomplish this incredible record included: extra equipment training, improved safety and environmental inspections, increased work zone inspections, and partnering with medical professionals to get employees back to work. It continues to be the goal of the new Southwest District to make sure every MoDOT employee gets home safe each and every day.

The district has been working together to be more efficient. This is evident through the implementation of the Bolder Five Year Direction in the district, focusing on the reduction of staff; in June 2011 the district had 851 employees, the district currently has 820 employees, the goal is to have

746 employees by the end of March 2013. All employees want to know where their place will be as a result of the Bolder Five Year Direction, so the district is holding employee fairs to communicate with every employee in the district. At the employee fairs, not only is the Bolder Five Year Direction discussed, but other important information is shared regarding the work life centers, charitable campaign, construction projects, and flu shots are also provided at the fairs. The district has also implemented the area engineer concept, where that person is the key contact for community leaders and stakeholders. Ms. Baltz introduced Darren Hamelik, the area engineer for the northern part of the district. Amazing partnerships have been established in the Southwest District which is key for success for the region and for MoDOT. Commissioner Nichols complimented Ms. Baltz for her work in bringing the two former districts together in a most difficult situation; she also expressed appreciation for the employees who have been working hard throughout the district during this time of transition.

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A BOLDER FIVE YEAR DIRECTION

Director, Kevin Keith, gave an update on the Bolder Five-Year Direction to the Commissioners. Director Keith explained he will be providing quarterly presentations to the Commission that will discuss the current status of implementation of the Bolder Five Year Direction. To compliment the quarterly presentations, each month he will include in the report section of the Commission meeting notebook a written report.

Director Keith reported focus for the first four months of implementation of the Bolder Five Year Direction was on reduction of people. The department is down 667 positions with the goal of reducing 1200 positions by March 31, 2013. Attrition and retirements have picked up, but we are losing more people in maintenance than we need to. The department has 225 fewer employees in maintenance than it wants to have, but that also leaves room for the department to transition some folks to

maintenance. The department has advertised and refilled every management position in MoDOT in every district and division, a total of 465 positions. There are 117 fewer people in salary grades 17-21 than when we started. 240 of the folks were by appointment, 225 by competitive selection, and only 281 of the 465 were incumbents. We were absolutely serious when we said everyone has to compete for their jobs, because it was absolutely critical that we put the best person we have in the jobs we have remaining. The process has started and is working, but it is still hard. There are 177 employees who were doing well for MoDOT and do not have a management position. Staff is nervous, apprehensive, and scared because we have never done anything like this.

We are now at a critical point, we have district and division management teams in place as well as maintenance superintendents and maintenance building supervisors. Now the department has to address the remaining 4800 employees. Communication of the process has begun with a written plan of the next steps for salary grades 1-16 in maintenance and non-maintenance positions. By November 1, 2011 the maintenance staff will all be moved to their new locations, and over 100 maintenance buildings will be vacated. This allows the maintenance teams to be with their new supervisors so they have a chance to get acclimated and organized before the first snowfall. By fall of 2012, the majority of the staffing reductions will have occurred and staff will have begun to be placed on the layoff list. However, the plan still does not intend to lay anyone off until 2013, but the desire is to be able to give employees as much advance notice as possible that they may not have a position.

The department has not focused much yet on reducing equipment and facilities because of the need to focus on people first. The plan is to get maintenance staff relocated and out of the buildings so the facilities team can use a checklist to close the building, relocate the inventory in a way that makes sense statewide. The department has worked with vendors on how to reduce 700 pieces of equipment and so in a way that the department gets the best value for it. Staff is also working to ensure the

department reduces the right pieces of equipment, which may not be the piece of equipment from a building that was closed but is the oldest piece of equipment at another facility. Next year the department will focus on equipment reduction.

By the end of September 2011, the department saved \$177 million from when this began in March 2010. The department has made significant progress at obtaining a total of \$512 million in savings through implementation of the Bolder Five Year Direction.

Director Keith reviewed the inaugural version of the monthly report with the Commission, highlighting a map that shows all of the new area engineers and their area of assignment. The area engineers will provide a one-stop contact for all community needs related to MoDOT.

Commissioner Carmichael inquired about where the genesis of the idea came from to have everyone apply for their job? Director Keith explained the department went through something similar about ten years ago in the implementation of functional maintenance. The department had to reduce the number of maintenance superintendents and had each of those reapply for the job they had left. It was the fairest way, knowing there was going to be less management, to put the best people in the job is to give everyone a chance to compete for those jobs. In addition, Micki Knudsen, Director of Human Resources, and her staff have done a fabulous job along with the District Engineers and Division Heads. Commissioner Carmichael stated that initially he was skeptical, but has been converted over as he watched the implementation these past few months and how everyone has participated in the process. Commissioner Carmichael praised Micki Knudsen and her instrumental role in making it all happen. Commissioner Nichols stated this has been the most difficult part of the whole process, taking employees who have done a good job for years and years with the expectation of staying in that position until they retire, and then having done away with that. It is amazing that it has been taken as well as it has been because it is a difficult thing to swallow for many people. Commissioner Nichols stated she

was impressed with the equanimity of those who are affected by this and how well they have responded. Director Keith responded he could not be prouder of team MoDOT for how they are dealing with this, it has been difficult, but everyone from top to bottom in the organization has handled this extremely well.

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CONSIDERATION OF BIDS FOR ROADWAY IMPROVEMENTS

On behalf of the Director, Kathy Harvey, State Design Engineer, presented the following recommendations pertaining to bids received on federal-aid and state highway and bridge projects during the past month.

Ms. Harvey recommended (1) Award of contracts to the lowest responsive bidders for bids received on the September 23, 2011 letting, as recommended and noted in Table I below. Non-contractual costs for these projects are shown on the below tabulation. (2) Reject the bids received on Calls D01 and H01 as noted in Table II below, due to excessive bids, per Section 102.15 of Missouri Standard Specifications. (3) Concur in the award of project J1P3000 that was let and awarded by the Chief Engineer, Dave Nichols, on September 15, 2011, as noted in Table III below, to repair roadway scour and resurfacing due to flood damage on Route 59, Buchanan County. (4) Concur in the award of project J1P3001 that was let and awarded by the Chief Engineer, Dave Nichols, on September 19, 2011, as noted in Table IV below, to repair roadway and bridge scour due to flood damage on Route 136, Atchison County. (5) Concur in the award of project J1P3004 that was let and awarded by the Chief Engineer, Dave Nichols, on September 30, 2011, as noted in Table V below, to repair roadway scour and asphalt patching due to flood damage on Route 159, Holt County.

**Table I
Award of Contracts
September 23, 2011, Bid Opening**

Call No.	Route	County	Job No.	Bid Amount	Non-Contractual Costs	Contractor	Description
D02	135	Morgan	J5L1200C	\$1,032,404.29	\$144.00	APAC-Missouri, Inc.	Thin Lift Overlay (SL)
F01	Various	Jefferson, St. Louis, St. Louis City	J6S2403	868,337.73	374,000.00	Gerstner Electric Inc.	Install Five Wireless Detection Systems
F02	67, 94	St. Louis, St. Charles	J6S2395	401,435.00	352,320.00	Leath & Sons, Inc.	Adaptive Signal Control System Installation
F03	Various	St. Louis	J6P2400	387,334.00	0	Gerstner Electric, Inc.	Install Flashing Yellow Arrows
F04	61/67	Jefferson, St. Louis	J6I2399	82,435.65	14,323.00	Gerstner Electric Inc.	Install CCTV Cameras and Signing
F05	70	St. Charles, St. Louis	J6P2367	515,173.50	0	T. G. B., Inc.	ITS Relocation on the Blanchette Bridge
G01	Bus 71	Newton	J7S0710	378,081.97	144.00	Emery Sapp & Sons, Inc.	ADA Improvements w/One Add Alt. and Signals
G02	FF	Jasper, Newton	J7P0859E	520,801.50	274.00	APAC-Missouri, Inc.	Coldmill, Resurface (SP)
G03	71	McDonald, Newton	J7P0842D	793,154.12	512.00	Safety Grooving & Grinding, L.P.	Diamond Grinding
G04	13	St. Clair	J7P0842E	720,052.88	512.00	Chester Bross Const. Co./C. B. Equipment Inc.	Diamond Grinding at Disconnected Sections
G05	Bus. 71	Newton	J7P0859D	986,943.79	512.00	APAC-Missouri, Inc.	Coldmill, Resurface (SP), Add Alt. Optional Pavement
G06	FF	Newton, Jasper	J7P2175C	998,681.45	512.00	APAC-Missouri, Inc.	Resurface (SP), Shoulders (BP-2, Fog Seal)
G07	Bus. 71	Newton, Jasper	J7P0859C	1,852,884.56	274.00	APAC-Missouri, Inc.	Resurface (SP), Coldmilling
G08	44	Jasper	J7I0875	4,317,427.98	1,024.00	APAC-Missouri, Inc.	Coldmill, Resurface (SP), BP-2 Shldr.
G09	71	Vernon	J7P0797I	6,377,697.09	418.00	APAC-Missouri, Inc.	Grading, Drainage, Alternate Pavement & Bridges
G10	37	Barry	J7P0859B	6,577,771.05	418.00	APAC-Missouri, Inc.	Resurface (SP), Widening for Additional Lanes
G11	71	McDonald	J7P0859G	80,057.38	0	APAC-Missouri, Inc.	Coldmill & Resurface (SP)

Call No.	Route	County	Job No.	Bid Amount	Non-Contractual Costs	Contractor	Description
G12	54, Bus. 71	Vernon	J7P2155G	1,239,171.20	411.00	Blevins Asphalt Construction Company, Inc.	Resurface (SP & UBAWS)
G13	249	Jasper	J7P0859F	873,356.03	512.00	APAC-Missouri, Inc.	Resurface (SP)
G14	32, J	Cedar	J7S2209B	2,699,169.00	0	Leo Journagan Construction Co., Inc.	Thin Lift Overlay (BP-2), Shoulders, w/Two Add Alts.
G15	160, 39	Dade, Cedar, Lawrence	J7S2209C	3,948,145.43	0	Leo Journagan Construction Co., Inc.	Thin Lift Overlay (BP-2), Shoulders, w/Two Add Alts.
G16	86	Newton	J7S2209D	1,279,080.41	0	Blevins Asphalt Construction Company, Inc.	Thin Lift Overlay (BP-2), Shoulders
G17	43, H, NN, U	Newton, McDonald	J7S2209E	2,368,511.34	0	APAC-Missouri, Inc.	Thin Lift Overlay (BP-2), Shoulders, w/Two Add Alts.
G18	E, V	Jasper	J7S2209F	492,339.82	0	Blevins Asphalt Construction Company, Inc.	Thin Lift Overlay (BP-2), w/One Add Alt.
G19	F, K, ZZ	Lawrence, Barry	J7S2209G	1,008,284.13	0	Leo Journagan Construction Co., Inc.	Thin Lift Overlay (BP-2), w/Two Add Alts.
G20	126, 160	Barton	J7S2209H	1,732,162.8	0	APAC-Missouri, Inc.	Thin Lift Overlay (BP-2), w/Two Add Alts. (BP-1)
G21	Bus 71, FF	Newton, Jasper	J7P2193C	89,526.00	512.00	Sprouls Construction, Inc.	ADA Ramps, Sidewalks, w/One Add Alt.
G22	Various	Greene, Christian	J8P2186	481,242.50	0	James H. Drew Corporation	Job Order Contracting Guardrail Repair
	Various	Various	J8P2187				Job Order Contracting Guardrail & Guard Cable Repair
H02	49	Iron	J9S2233	78,415.00	0	CE Contracting, Inc.	ADA Improvements
			TOTAL:	43,180,077.60	\$746,822.00		

**Table II
Rejection of Bids
September 23, 2011, Bid Opening**

Call No.	Route	County	Job No.	Description
D01	Z	Benton	J5L1200B	Thin Lift Overlay (SL)
H01	160	Howell	J9P2235	ADA Improvements

**Table III
Let and Awarded Project
September 15, 2011**

Call No.	Route	County	Job No.	Bid Amount	Non-Contractual Costs	Contractor	Description
A01	59	Buchanan	J1P3000	\$1,290,131.08		Herzog Contracting Corp.	Flood Repair and Resurfacing with Superpave

**Table IV
Let and Awarded Project
September 19, 2011**

Call No.	Route	County	Job No.	Bid Amount	Non-Contractual Costs	Contractor	Description
A01	136	Atchison	J1P3001	\$3,293,570.90		Leavenworth Excavating & Equip. Co., Inc.	Roadway and Bridge Scour Repair

**Table V
Let and Awarded Project
September 30, 2011**

Call No.	Route	County	Job No.	Bid Amount	Non-Contractual Costs	Contractor	Description
A01	159	Holt	J1S3004	\$2,633,985.63		Ideker Inc.	Flood Repair, Fill Scour Holes & Asphalt Patching

Commission Consideration and Action

After consideration, and upon motion by Commissioner Farber, seconded by Commissioner Suelthaus, the Commission took the following action with the abstentions noted below:

1. Awarded contracts to the lowest responsive bidders for bids received on the September 23, 2011 bid opening, as recommended and noted in Table I above. Non-contractual costs for these projects are shown on the above tabulation.
2. Rejected the bids received on Calls D01 and H01 as noted in Table II above, because they were considered excessive.
3. Concurred in the award of the special letting project on Route 59 as noted in Table III above.
4. Concurred in the award of the special letting project on Route 136 as noted in Table IV above.
5. Concurred in the award of the special letting project on Route 159 as noted in Table V above.

In keeping with the Commission's Delegation of Authority to Execute Documents Policy, the Director, Chief Engineer, or the Chief Financial Officer may execute the contracts awarded above. Commissioner Farber abstained from Calls G01, G02, G05, G06, G17, and G21. Commissioner

Carmichael abstained from Calls G07, G15, and G18. Commissioner Miller abstained from Calls A01 (September 15, Letting), G01, G14, G15, and G19.

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**2012-2016 STATEWIDE TRANSPORTATION IMPROVEMENT PROGRAM,
2012 AMENDMENT**

On behalf of the Director, Dave Nichols, Chief Engineer, recommended to add one project to the 2012-2016 Statewide Transportation Improvement Program (STIP) that was approved in July 2011, as noted in the tabulations below.

**2012 – 2016 STIP
Highway and Bridge Construction Schedule
Projects Added or Modified
October Urgent Amendment**

(Dollars in Thousands)

District County Job No.	Route	Description of Improvement/Location	Tentative Award State Fiscal Year and Change by Type	Change in Construction and Right of Way Funds	Change in Engineer- ing Funds
SE Wayne & Butler Counties J9P3000	67	Repair slides in various locations from Frazier Creek in Wayne County to Route O in Butler County.	2012 CN	\$2,059	\$182
			Total:	\$2,059	\$182

Via approval of the consent agenda, the Commission unanimously approved the amendments to the 2012 – 2016 STIP as noted in the tabulations above.

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RESOLUTION EXPRESSING APPRECIATION TO KIRK JURANAS FOR OUTSTANDING SERVICE TO THE STATE OF MISSOURI

Via approval of the consent agenda, unanimously approved the following resolution:

WHEREAS, Kirk Juranas began his distinguished career with the Missouri Department of Transportation on August 1, 1984, and will be retiring on November 1, 2011, after twenty-seven years of service to the people of Missouri; and

WHEREAS, Kirk Juranas served in a variety of capacities in the Design Division and five districts including the former District 6, District 9, District 4, District 3, District 8, and most recently the Central District, moving through increasingly responsible assignments culminating in his promotion as District Engineer; and

WHEREAS, his inspiring leadership and engineering knowledge brought him much success, with the completion of many significant transportation projects, one of the most noteworthy, being the successful completion of constructing four lanes of US 36, a fifty-two mile segment from Macon to Hannibal that was opened to traffic in July 2010, and was the largest cost-share project in the state; and

WHEREAS, in his capacity as District Engineer, Kirk Juranas led his team of professionals to greatly improve safety and traffic flow on highways across Missouri. One of the most notable projects was the completion of the diverging diamond interchange at Route 13 and I-44 in Springfield. This project was the first of its kind in the United States and was a tremendous success at improving traffic flow and safety. Mr. Juranas' willingness to try this innovative design enabled rapid construction of the interchange at significantly less cost than traditional methods; and

WHEREAS, throughout his career, Kirk Juranas served admirably, diligently, tirelessly, and collaboratively on behalf of the Department of Transportation and the state of Missouri, as evidenced by the Avenue of the Saints corridor that finished a four-lane highway from St. Louis, Missouri to St. Paul, Minnesota. Mr. Juranas partnered with the states of Iowa and Illinois, and many groups in Missouri, most significantly a local delegation of high school students from Canton called Students of Missouri Assisting Rural Transportation (SMART) to secure funding to complete the final section of this corridor in northeast Missouri; and

WHEREAS, Kirk Juranas valued and encouraged participation from Missouri's citizens when planning and prioritizing transportation projects. He attended countless public meetings building numerous relationships inspiring the public to share their concerns in order to be able to find a good engineering solution for projects; and

WHEREAS, his work ethic, integrity, expertise, and caring for others have earned him the respect, admiration, and friendship of department employees and the public he served; and

WHEREAS, Kirk Juranas recognized the importance of balancing family and career and is a loving husband to Brenda; and devoted father of three sons, Darren, Kohl, and Maxwell while performing his job duties with compassion, dedication, and pride;

NOW, THEREFORE, BE IT RESOLVED that the Missouri Highways and Transportation Commission does hereby publicly express its appreciation and gratitude to Kirk Juranas for his service to the citizens of Missouri.

BE IT FURTHER RESOLVED that a copy of this resolution be forwarded to Kirk Juranas so he will know of the high esteem and affection in which he is held by the members of the Missouri Highways and Transportation Commission and the Missouri Department of Transportation staff.

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FINANCIAL ADVISOR SERVICES

On behalf of the Director, Brenda Morris, Financial Services Director, recommended approval of the financial advisor services agreement with Public Financial Management, Inc. and PFM Asset Management LLC, known as The PFM Group for an initial period beginning November 1, 2011 and ending October 31, 2016, with an option to renew the contract for two additional one-year periods. The PFM Group will be responsible for advising the Commission and MoDOT on bond issuances, structure of financing, and on the management of financing programs. Ms. Morris also recommended the Commission authorize the Director, Chief Engineer or the Chief Financial Officer to execute a Financial Advisor Services Agreement with The PFM Group subject to approved as to form by the Chief Counsel's Office.

Via approval of the consent agenda, the Commission unanimously approved the agreement with The PFM Group as described above.

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FISCAL YEAR 2012 BUDGET AMENDMENT

On behalf of the Director, Brenda Morris, Financial Services Director, recommended approval of increasing receipts by \$19 million and disbursements of \$29 million. The budget increases will be funded from existing cash balances in the State Road Fund and additional federal local public agency reimbursements for right of way costs.

In addition, Ms. Morris recommended adjustments for transfers between operating budget categories to address changing priorities and provide greater flexibility to districts and divisions in funding program priorities. The amended budget for fiscal year 2012 is \$2,383,298,000.

Via approval of the consent agenda, the Commission unanimously approved the amendments and adjustments to the fiscal year 2012 budget as noted above.

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-- REPORTS --

The Commission received the following written reports.

**FINANCIAL – BUDGET - REPORTS
YEAR-TO-DATE FINANCIAL REPORT, PERIOD ENDING AUGUST 31, 2011**

Brenda Morris, Financial Services Director, provided to the Commission the Fiscal Year 2012 monthly financial report for the period ended August 31, 2011, with budget and prior year comparisons.

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**MEDICAL AND LIFE INSURANCE PLAN: MISSOURI DEPARTMENT OF
TRANSPORTATION AND MISSOURI STATE HIGHWAY PATROL MEDICAL AND LIFE
INSURANCE PLAN REPORT**

Mr. Jeff Padgett, Director of Risk and Benefits Management and Chairman-Medical and Life Insurance Plan Board of Trustees, presented reports on the financial and claims status of the Medical and Life Insurance Plan covering the period from January through June 2011, and for the most recent five calendar years. The report indicated that the number of claims continues to increase, which was primarily attributable to increased utilization. The Medical and Life Insurance Plan Board of Trustees continues to closely monitor increases in utilization, and the balance of the premium stabilization reserve. Contributions have increased over the past five years. In calendar years 2008 through 2010, the employee and retiree contribution increased.

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By unanimous consensus of all members present, the meeting of the Commission adjourned.

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The Mission of the Missouri Highways and Transportation Commission is to:

- Represent the citizens of Missouri pursuant to the Constitution by providing independent and nonpartisan governance of the Missouri Department of Transportation; and
- Establish policies, exercise oversight, and ensure accountability in developing and maintaining a world class transportation system in Missouri which fosters safety and economic development.

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